



Ministry of Science and Higher Education

Republic of Poland



Diamentowy Grant

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Unravelling causal **CBD** impact on technological startup growth

Business location impacts

FUTURE BUSINESS GROWTH AND SURVIVAL CHANCES



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Why is my business doing so bad?

Many channels of location impact

agglomeration efffects

(Andersson, 2017; Raman, 2010; Muller, 2016; Andersson et al, 2019; Jang et al. 2017)

Vast literature on business location theories, agglomeration externalities, effect of clusters, etc.

(e.g. Capello, 2013; Capello & Nijkamp, 2019; Malecki, 2021; Müller, 2016)



local competition

(Andersson, 2017; Kearns & Parkinson, 2001; Lapatinas et al., 2022; Raman, 2010)



(Audretsch et al., 2012; Rogers, 2012; Beer & Clower, 2009; Graf & Mudambi, 2005; Karakaya & Canel, 1998)

market access

(Zhou & Vertinsky, 2001; Muller, 2016)

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Varying flexibility for business location choice

Grocery shops



Knowledge-intensive businesses with virtual products

E-commerce

Flexible

Varying flexibility for business location choice

Grocery shops



TECHNOLOGICAL STARTUPS

E-commerce

Flexible

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growth innovation high risk



TECHNOLOGICAL **STARTUPS** Success factors?

INITIAL CAPITAL

ACCESS TO **INVESTORS**

MANAGEMENT STYLE

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MARKETING **STRATEGIES**

ACCELERATORS

e.g. see reviews by Song et al., (2008), and Nicoló (2017)

LOCATION? "NEGLECTED DETERMINANT OF FIRM GROWTH" (AUDRETSCH & DOHSE, 2013)

HOW DOES INTRA-URBAN LOCATION IMPACT GROWTH OF TECHNOLOGICAL STARTUPS?

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DENSE LIVING DISTRICTS FROM 80S

52.2 Diversified intra-urban space

52.20°N



SUBURBIAN DISTRICTS

20.9°E

21.0°E

offers diverse

business growth

conditions

21.1°E

Warsaw,

Poland



CBD AREA



BUSINESS CENTRE



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CBD AREA



BUSINESS CENTRE

CBD STANDS OUT AS THE MOST UNIQUE AREA

21.2°E

ACCESS TO INVESTORS

(Madaleno et al, 2022; Pauwels et al., 2016)

PRESTIGE / SIGNALLING

(Connelly et al. 2011)

ACCESS TO QUALIFIED EMPLOYEES

(Drozdz & Appert, 2011)



Hypothesis: CBD will affect growth of technological startups in a heterogenous way, depending on the individual characterics of a company

HIGHER COMPETITION

(McColl, 2014; de Groot et al., 2016)

HIGHER OFFICE PRICES

(Aspelund et al., 2005)

CONGESTION

(McColl, 2014; Drozdz & Appert, 2011)

How to measure heterogenous causal CBD impact on technological startups growth?

Instrumental Variables

Difference-in-differences

Linear Models

Propensity Score Matching

Average Treatment Effect is not interesting --> does not find the individual effects

Causal Forest

- interpretable results
- estimates individual Heterogenous Treatment Effects (HTE)
- works with complex nonlinear relations

Random Forest efficiency for causal effect estimation



In RF in each leaf there are observations which have similar y values, while in CF there are observations which react similarly to treatment

Causal Forest

- similar structure to random forest: trees used for prediction, trees ensembled for the forest result
- trees in RF minimise the variance of y (put similar observations in each leaf)
- trees in CF are build to minimise the difference between treatment effects across observations in each leaf --> this enables HTE prediction
- CF has all the benefits of RF (like variable importance scores, XAI), but it is optimised on a different goal (minimse TE)
- for CF bootstrapped confidence intervals for the treatment effects are reported

Wager, S., & Athey, S. (2018). Estimation and Inference of Heterogeneous Treatment Effects using Random Forests. Journal of the American Statistical Association, 113(523), 1228–1242. https://doi.org/10.1080/01621459.2017.1319839





Technological startups in Warsaw (founded in 2016)

457 firms 246 in CBD 211 outside

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style and entreprenurial skills
other unobservable factors
Total assets after 5 years/Survival

Tracked to ensure unbiased estimation of the causal effect (Pearl, 2009)

outcome

- adjusted variable
- unobserved (latent)
- other variable
- causal path
- biasing path

local attractivity / livability



Initial conditions

Managment style and entreprenurial skills

Unobservable features

Luck and other unobservable factors

Outcome: how does CBD impact startup growth?

Total assets after 5 years/

Legend

- exposure
- outcome
- ancestor of exposure
- ancestor of outcome

 ancestor of exposure and outcome

- adjusted variable
- unobserved (latent)
- other variable
- causal path
- biasing path

local attractivity / livability

Targeting Operator Characteristic



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Variable name	Variabl
Total Assets Initial	
Number Of Investors	
Public Transport Index	
Accommodation Index	
Number Of Employees Initial	
Metro Availability (Binary)	
Virtual Office (Binary)	
Shopping Index	
Ownership By Foreign Capital	
(Binary)	
Catering Index	

The most important characteristics that modify the CBD impact are connected to the initial state of the company (especially the initial asset level)

Having a virual office is not a very important predictor of CBD impact

0.906

- 0.968
- 4.061 3.529
- 5.473
- 7.542
- 10.386
- 11.531
- 12.861
- 42.744
- le importance (in %)

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Companies with larger initial assets benefit from CBD location

diminishes as startup employs more people



Virtual and traditional offices have similar effects

...and the number of investors is not a very important factor either

Why can't it be done with a linear model?

Variable name	Estimate	Std. Error
(Intercept)	-3.142491	3.468420
Total Assets Initial	-0.059906	0.050661
Number Of Employees Initial	-0.444792	0.454861
Ownership By Foreign Capital	1.435518	2.582982
Virtual Office	1.432749	2.421803
Availability Of Metro	1.358773	3.367853
Catering Index	-4.608606	17.623508
Accommodation Index	7.186446	13.314002
Public Transport Index	3.202487	9.398272
Shopping Index	-4.283145	10.838616
Number Of Investors	-0.085352	0.554008

Best Linear Prediction tries to fit a linear model to estimate the same treatment effects. Results are highly biased and non-significant. The relations between variables are not linear

<u>Pr(> t)</u>
0.3654
0.2377
0.3287
0.5787
0.5544
0.6868
0.7938
0.5896
0.7335
0.6929
0.8776

Summary

- CBD has a **causal impact** on the technological startups growth
- Across startups CBD impact differs in magnitude and direction, depending on the individual characteristics of a company
- Startups with larger initial assets are more likely to benefit from CBD location
- Positive CBD impact becomes less intensive, as a startup grows in size
- Location in a virtual office does not change much the way of CBD influence
- CBD impact is separate from the overall characteristics of a location
- **Causal forest** can provide detailed insights into the individual heterogenous treatment effects and can work with complex non-linear relations between observed factors
- Insights from this study can be utilized for derive tailored **recommendations** for young entrepreneurs

Thank you!

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